

# McQuaig

## Situational

How I feel others see me


Change of 10 points or more indicates a significant adjustment

 No Arrow

No adjustment means person is behaving naturally

 1 Arrow

Limited adjustment vs. Real.

 2-4 Arrow

Significant adjustment vs. Real

**Lo Morale**

Situ is smaller than Real i.e doing less of every thing they like

**Hi Morale**

Situ is bigger than Real i.e doing more of everything they like

**Transition**

D&C within about 10 points of each other

## Real

How I see myself

Is there a clear profile type

Yes

**Generalist**  
D > C

Generalist  
Pioneer  
Administrator  
Persuader

**Specialist**  
C > D

Specialist  
Co-operator  
Enthusiast

**Transition**

D&C within about 10 points of each other

No

**2 strongest traits**

Look for strengths & considerations of each of 2 strongest traits and blends within

## Watch Out



Non-Standard Profiles

Non-Standard Profiles have an additional layer of interpretation, building on Standard Profile logic.



Transition in Real

An unclear Real or transition in Real at same time as a stable or clear type in situational may be an indicator of 'when Real is not Real.' It often reflects change and is temporary.



Real ≠ Real



**CALL** 0203 111 9292  
For help with a profile